

DIRECTORS' REPORT

Dear Shareholders,

Good morning, everyone.

I am pleased to welcome you all to the 23rd Annual General Meeting of the Company. Today, we present the Directors' Report, the Auditor's Report, and the Audited Financial Statements for the year ended June 30, 2025, prepared in accordance with the Companies Act 1994 and the relevant BSEC Notification.

Despite global and local challenges, the Company achieved strong growth in sales, production, net profit and earnings per share. These results reflect the unwavering commitment and strategic leadership of our management team, whose focus on excellence and sustainability continues to drive long-term value for our shareholders.

Industry Outlook and Future Developments Global Economic Situations

According to the International Monetary Fund's World Economic Outlook (October 2025), global growth is projected at 3.2% in 2025, down from 3.3% in 2024. Advanced economies are expected to grow by about 1.5%-1.6% in 2025. Emerging market and developing economies are forecast to grow by roughly 4.2% in 2025. Inflation is set to continue easing, though it remains above target in several countries and macro-policy uncertainty is elevated.

Global risks remain tilted to the downside: ongoing geopolitical tensions, slower productivity growth, trade and technology fragmentation, and tighter financial and commodity conditions.

Given this environment, BSRM Group will continue to prioritize cost-optimization, heightened operational efficiency, sustainable production practices and strengthening its domestic market position so as to navigate the challenging backdrop and sustain long-term growth.

Steel Industry Outlook for 2025-26

According to the World Steel Association's Short-Range Outlook (October 2025), global steel demand is expected to remain flat in 2025, marking a period of stabilization after recent volatility. A modest recovery of about 1.3% is projected in 2026 as global economic conditions improve.

Growth will be driven by developing economies, particularly India, where demand is forecast to rise by over 3% in 2025. The developed world is expected to see a slight decline in 2025 before rebounding in 2026, supported by infrastructure spending in the EU and US. China's demand slowdown is easing, while ASEAN and MENA countries are expected to record steady growth.

Bangladesh Economic Outlook for 2025-26 Gradual Recovery Amid Reform Priorities

Economic Growth

According to the World Bank and IMF, Bangladesh's economy is expected to recover moderately in FY 2025–26, with GDP growth projected at 4.8% (World Bank) and 4.9% (IMF), compared to about 4.0% in the previous fiscal year. The recovery is expected to be supported by policy reforms, easing inflation, and stronger service and manufacturing sector activity.

Inflation and External Conditions

The IMF projects inflation to decline from elevated levels, falling to 8.42% in FY 2025–26 and further to around 5.0% in the following year, supported by tighter monetary measures and easing global commodity prices. However, external vulnerabilities-including energy supply constraints and global policy uncertainty-remain key risks.

Key Challenges and Priorities

Both institutions emphasize the need for urgent structural reforms to sustain growth momentum, enhance job creation, particularly for youth and women, and strengthen competitiveness by rationalizing tariffs and improving the investment climate. Effective implementation of reforms in fiscal management, energy efficiency, and governance will be crucial to achieving higher, more inclusive growth.

A General Review of the Future Prospects/Outlook of BSRM

The future outlook for BSRM Steels Limited remains positive, driven by infrastructure development and increasing urbanization in Bangladesh. The demand for steel is projected to rise steadily over the next couple of years, with the company well-positioned to capitalize on this growth through its capacity expansion projects and diversification strategies. In the export market, BSRM is exploring opportunities in neighboring countries to further enhance its revenue streams.

BSRM Expands Capacity to Meet Growing Steel Demand Amidst Industry Shift Toward Sustainability

New Rolling Mill and Green Initiatives Position BSRM for Future Growth in Bangladesh's Booming Infrastructure Sector

BSRM is strategically positioned to benefit from this growth through its expansion efforts, including the introduction of a new rolling mill with an annual production capacity of 600,000 metric tons. This expansion will help meet the increasing domestic demand for steel, especially in construction and infrastructure sectors.

Future developments in the steel industry are expected to focus heavily on sustainability. This includes efforts to reduce carbon emissions and enhance energy efficiency in production processes, aligning with global trends towards green infrastructure and renewable energy. The shift to sustainable practices is expected to further drive demand for specialized steel products, supporting both domestic and global growth prospects

SEGMENT WISE OR PRODUCT WISE PERFORMANCE:

Product-wise performances are as follows:

Products	Production (M. Ton)		Sales (M. Ton)	
	2024-25	2023-24	2024-25	2023-24
Xtreme B500 DWR/CWR	1,179,347	847,888	1,117,875	818,981
Other M.S Rod	51,231	59,592	78,741	50,744
M.S Billet	928,769	925,202	-	-

Our production process consists of two primary stages, Melting and Rolling. In line with these product-based operations, the company has classified its business units into two reportable segments, as outlined below

The Company operates two melting plants with a combined installed capacity of 1,000,000 metric tons per annum. These facilities produce various grades of MS billets, which are subsequently transferred to the rolling plants for further processing into high-grade MS rods and wire rods.



Under the Rolling Mills segment, the Company operates two re-rolling plants with a total installed capacity of 1,300,000 metric tons of MS products and 100,000 metric tons of wire rods. The finished products are marketed and sold nationwide through an extensive distribution network, serving dealers, corporate clients, government infrastructure projects, EPZ-based entities, and export destinations including India.

Segment information is included in note 7.20 and note 31.02 of the Audited Financial Statements.

BSRM has introduced country's first Xtreme B500 DWR since 2022 to meet the requirements of high strength mega construction demand. Since its launch in the market BSRM Xtreme B500 DWR rapidly gained market share and is the undisputed market leader in this category. After the successful launch of Xtreme B500 DWR another grade was

introduced called Xtreme B500CWR for general purpose construction of commercial and residential buildings and bridges. It is the steel of choice among home builders. Besides Xtreme B500 DWR & CWR our company also manufactures Grade 420D steel to meet the requirements of certain Govt. projects. The company has branded the Grade 420D as 'Ultima'. The Company rolled out new Grade reinforcing steel conforming to the U.S. standard ASTM 706 which is more economical as it will require 20% less steel in construction. The new Grade 80 is marketed under the Brand name 'Maxima'.

During the financial year 2024-25, our company introduced a new product to our portfolio named "BSRM Wire Rod" that is producing at our new State-of-the-art technology ensures most modern no twist block mill for rolling wire rod at a speed of 110 meter/sec.

KEY FEATURES OF BSRM WIRE ROD

Unmatched Quality	Superior quality with consistent results.
International Standard	Capability to meet international standards and global industry benchmarks.
Tailored Solution	Each end application and process followed by customers if unique. We help the customers select wire rods with suitable chemical composition, mechanical properties and diameters to meet the end application.
Consistent Performance	Reliable performance for intended applications.
Drawability	Close tolerances in diameter and ovality.
Excellent Surface Finish	Rolled in Tungsten carbide rolls, the wire rod surface is smooth for wire drawing.
Long-term Economic Value	Cost-effective over time with reduced wear and tear during processing by the customers.

MANAGING RISKS AND CONCERNS

The steel industry operates in a complex, capital-intensive environment, exposing it to a wide range of risks and challenges. Effective risk management is essential for ensuring stability, profitability, and sustainable growth. Our Enterprise Risk Management (ERM) framework provides a structured and holistic approach to address market, operational, and regulatory risks, safeguarding long-term value for all stakeholders. By integrating risk assessment and mitigation strategies across every level of the organization, the ERM framework enhances resilience, supports informed decision-making, and strengthens overall operational efficiency.

Key Risk Management Strategies:

1. Market Volatility and Financial Risk:

- Actively monitor global supply-demand trends, currency fluctuations, and raw material prices.
- Minimize cost in all areas, advance booking of foreign currency based on market to manage financial volatility and protect profitability.

2. Regulatory Compliance and ESG Integration:

- Ensure adherence to environmental, safety, and quality

standards by staying current with evolving regulations.

- Invest in environmentally sustainable technologies (e.g., Air Pollution Control (APC) systems, water treatment plants).
 - Integrate Environmental, Social, and Governance (ESG) considerations into ERM to manage carbon footprint, resource utilization, and waste output, aligning with stakeholder and industry standards.
- ##### 3. Operational Continuity and Process Efficiency:
- Implement Total Productive Maintenance (TPM) with a focus on preventive maintenance and process optimization.
 - Invest in technological advancements to minimize production inefficiencies and reduce equipment failure risks.
 - Optimize processes to ensure uninterrupted operations and maintain high-performance standards.
- ##### 4. Data-Driven Decision Making:
- Utilize data analytics within the ERM framework to monitor risk trends, predict potential impacts, and make data-driven decisions.
 - Strengthen resilience against market shifts and operational disruptions through informed analysis and proactive adjustments.

STRATEGIC OUTCOMES

By integrating proactive risk management, regulatory adherence, and data-driven strategies, our ERM framework equips us to tackle the steel industry's challenges effectively. This ensures resilient operations, secures long-term shareholder value, and drives our mission of sustainable and responsible growth.

A detailed discussion of the significant risks and the risk management strategies adopted by our company is presented in this report under the chapter titled "RISK AND OPPORTUNITIES" on page 214, and further disclosed in Note 47 of the Audited Financial Statements.

DISCUSSION ON COST OF GOODS SOLD, GROSS PROFIT MARGIN AND NET PROFIT MARGIN

MN TK.

Particulars	July'24 to June'25	July'23 to June'24	Change (%)
Cost of goods sold (COGS)	92,161	73,530	25.34
Gross Profit	11,505	9,176	25.38
Gross Profit Margin	11.10%	11.09%	---
Net Profit	5,176	3,797	36.33
Net Profit Margin	4.99%	4.59%	---

During the year under review, net sales revenue achieved a record level of BDT 103,665 million, representing a growth of 25.34% over the previous year. Correspondingly, the Cost of Goods Sold (COGS) increased at a similar rate and amounted to BDT 92,161 million, reflecting alignment with the overall revenue growth. As a result, gross profit also improved by 25.38% year-on-year, supported largely by the favorable reduction in raw material costs observed during the period. During the year, the gross profit margin reached 11.10%, showing a consistent performance when compared to the previous year's margin of 11.09%.

Net Profit After Tax rose sharply to BDT 5,176 million, an increase of 36.33% from BDT 3,797 million in the preceding year. The net profit margin reached 4.99%, improving by 0.40% compared to last year. This growth was largely supported by higher sales volume 37.59% and 25.34% rise in sales revenue. A favorable reduction in imported raw material prices also contributed to this positive change.

EXTRAORDINARY GAIN OR LOSS

For the financial year 2024–2025, the Company did not incur any extraordinary gain or loss. All income and expenses recognized during the year arose from the regular business operations. Accordingly, no separate disclosure for extraordinary items is required.

Explanation on Significant Deviation between quarterly and annual financial performance:

Particulars	Unit	For the Year		For the Period			
		July'24 to June'25	July'23 to June'24	Apr'25 to Jun'25	Jan'25 to Mar'25	Oct'24 to Dec'24	July'24 to Sept'24
Production	M. Ton	1,230,578	907,480	417,513	389,436	282,390	141,238
Sales	M. Ton	1,196,616	869,725	343,059	383,611	304,369	165,578
Revenue	MN TK	103,665	82,706	29,462	33,487	25,472	15,243
Cost of Goods Sold	MN TK	92,161	73,530	26,389	30,123	22,786	12,863
Gross Profit	MN TK	11,505	9,176	3,074	3,364	2,687	2,380
Profit Before Tax	MN TK	6,612	5,077	2,109	2,159	1,222	1,122
Income Tax Expense:	MN TK	1,436	1,281	363	485	317	271
Profit after Tax	MN TK	5,176	3,797	1,746	1,674	905	850
Basic Earnings per share	TK	13.77	10.10	4.65	4.45	2.41	2.26

Production & Sales: During the year, the Company reached a milestone by producing a record volume of 1,230,578 MT of MS Rod, supported by the successful commercial launch of the new rolling plant on January 1, 2025. Our sales team also delivered historic results, achieving sales of 1,196,616 MT, marking a robust 37.59% increase over the previous year.

Gross Profit: Gross profit grew by 25.38% to BDT 11,505 million, compared to BDT 9,176 million in the previous year, primarily driven by higher sales volume. The gross profit margin remained stable relative to last year, reflecting the strength and sustainability of the Company's business model.

Net Profit After Tax: During the year, the Company recorded a profit after tax of Tk. 5,176 million, up from Tk. 3,797 million in the previous year which is 36.33% higher compare to the previous year. This improvement was mainly driven by higher sales volume, lower costs of imported raw materials, and favorable movement of foreign currency.

Quarterly Performance: Net profit during the first two quarters was comparatively lower than in the subsequent two quarters, primarily due to lower sales volume. Beginning in the third quarter, our new rolling plant commenced commercial operations, which contributed to a significant increase in production and sales volumes and improved profitability thereafter.

Significant deviations from the last year's operating results:

Melting Plants Performance

Particulars	July'24 to June'25	July'23 to June'24
Installed Capacity-Melting (M. Ton)	1,000,000	1,000,000
Production-Billet (M. Ton)	928,769	925,202
Capacity Utilization (%)	92.88	92.52

Rolling Plants Performance

Particulars	July'24 to June'25	July'23 to June'24
Installed Capacity-Rolling (M. Ton)	1,400,000	800,000
Production-Rolling (M. Ton)	1,230,578	907,480
Capacity Utilization (%) (based on 11.00 lac)	112	113
Sales (M. Ton)	1,196,616	869,725

Melting Plant Production: We produced billets primarily for our own re-rolling mills and transfer all finished goods to our rolling mills. During the year, production reached 928,769 metric ton, representing 92.88% of our installed capacity.

Rolling Plant Production & Sales: During the year, the Company achieved a record production of 1,230,578 MT of MS Rod. The commissioning of the new 6.00 lakh MT per annum rolling plant on January 1, 2025, enhanced the total rolling capacity to 14.00 lakh MT per annum, including the existing 8.00 lakh MT facility. Considering that the new capacity was operational for only six months during the year, the effective annual capacity stood at around 11.00 lakh MT. Against this, the Company achieved a capacity utilization of 112%, underscoring exceptional operational efficiency, smooth stabilization of the new plant, and optimized production planning.

OPERATING RESULTS

Particulars	Unit	July'24 to June'25	July'23 to June'24
Revenue from sales	MN TK	103,665	82,706
Gross Profit	MN TK	11,505	9,176
Profit before interest, taxes, WPP&WF	MN TK	9,327	7,112
Finance Cost	MN TK	2,367	1,767
Tax expenses	MN TK	1,436	1,281
Net Profit	MN TK	5,176	3,797
EPS	TK	13.77	10.10

Revenue: The Company achieved 25.34% increase in total revenue during the year along with 37.59% growth in sales volume. This remarkable improvement was mainly driven by the contribution from the newly established 600,000 MT rolling mill at Mirsarai, which commenced commercial operations on January 1, 2025.

Gross Profit: Gross profit increased by 25.38% to BDT 11,505 million, up from BDT 9,176 million last year due the increased volume of sales. The gross profit margin was steady compare to the previous year that indicates to the sustainable business model for our company.

Finance Cost: Finance costs consist of interest on term and time loans, bank charges, and gain from foreign currency transactions and loss on translations. The finance cost of the company increased by 33.93% from Tk. 1,767 million to 2,367 million. This increase was mainly attributable to interest expenses on the new USD syndicate term loan and BDT term loan for the new rolling mill project, as well as higher interest rates on working capital loans

KEY OPERATING AND FINANCIAL DATA OF PRECEDING 5 (FIVE) YEARS

We are pleased to present the financial performance of our company over the past five years to provide a clearer understanding of our overall performance.

OPERATIONAL PERFORMANCE

Particulars	Unit	July'24 to June'25	July'23 to June'24	July'22 to June'23	July'21 to June'22	July'20 to June'21	July'19 to June'20
Operations & Market:							
Installed Capacity	M. Ton	1,400,000	800,000	800,000	800,000	800,000	750,000
Production	M. Ton	1,230,578	907,480	920,257	868,454	816,494	643,917
Capacity Utilization	%	112	113	115	109	102	86
Sales	M. Ton	1,196,616	869,725	904,002	849,336	868,497	635,911
Operational Results:							
Revenue	MN TK	103,665	82,706	84,525	67,121	54,983	38,681
Gross Profit	MN TK	11,505	9,176	8,114	7,046	7,231	5,173
Gross Profit Ratio	%	11.10	11.09	9.60	10.50	13.15	13.37
Net Profit After Tax	MN TK	5,176	3,797	2,979	3,278	3,047	742
Net Profit Ratio	%	4.99	4.59	3.52	4.88	5.54	1.92
Earning Per Share (EPS)	TK	13.77	10.10	7.92	8.72	8.10	1.97
Financial Position:							
Paid Up Capital	MN TK	3,760	3,760	3,760	3,760	3,760	3,760
Share Holders' Equity	MN TK	34,033	30,428	27,565	25,935	23,452	21,369
Current Liabilities	MN TK	29,394	56,239	42,858	48,891	40,141	33,264
Non-current Liabilities	MN TK	24,397	10,501	6,477	7,195	8,792	9,976
Addition to fixed assets & CWIP	MN TK	4,580	7,507	9,661	1,367	236	1,534
Operating cash flow	MN TK	7,307	6,134	10,961	3,993	7,846	2,094
Net Asset Value per share	TK	90.52	80.93	73.32	68.99	62.38	56.84

During this period our rolling plant production capacity has increased by additional 500,000 MT MS rod and 100,000 MT wire rod. New rolling plant successfully starts its commercial operations from January 01, 2025. This year we have produced 1,230,578 MT MS product which is highest production record compared with last five years. Sales performance has steadily improved over the past five years, complemented by rising net profit after tax and enhanced earnings per share, reflecting the Company's continued financial strength.

Owing to efficient operational performance and prudent financial management, the Company has significantly reduced its current liabilities. Conversely, non-current liabilities increased during the year due to the BDT and USD term loans availed for financing the new rolling plant.

The Net Asset Value (NAV) per share of the Company has been increasing consistently, reflecting our competent and efficient operational performance. In the current year, the NAV per share stands at Tk. 90.52, continuing the upward trend observed over the past five years. Over this period, the NAV per share has increased by 59.25%, demonstrating sustained financial strength and value creation for shareholders.



RELATED PARTY TRANSACTIONS:

The Company upholds the highest standards of transparency and ethics in all related-party transactions. A dedicated team ensures full compliance with applicable regulations, maintaining accuracy, integrity, and fairness in every aspect of related-party dealings.

Details of related-party transactions are disclosed in Note 42 of the Audited financial statements, in accordance with applicable IFRS/IAS requirements.

UTILIZATION OF IPO/RIGHT ISSUE PROCEEDS

Company did not raise any proceeds through public issues, rights issues, or any other instruments during FY2024-25. Therefore, no utilization statement is applicable.

FINANCIAL RESULTS POST-IPO

This clause is not applicable as our company did not undergo an Initial Public Offering (IPO), Repeat Public Offering (RPO), or Direct Listing during the reporting period.

BOARD OF DIRECTORS:

COMPOSITION AND SIZE OF THE BOARD:

As of June 30, 2025, our Board is comprised of five esteemed members: the Chairman, the Managing Director, two Directors, and an Independent Director. This team's diverse knowledge, experience, and perspectives are key to driving the organization's strategic vision and direction.

DETAILS OF DIRECTORS BEING APPOINTED AND RE-APPOINTED:

At the conclusion of this Annual General Meeting (AGM), in line with the rotation policy detailed in the Company's Articles of Association, Mr. Aameir Alihussain and Mr. Zohair Taherali are scheduled to retire. Both directors, being eligible for re-appointment, have expressed their willingness to continue. The Board, acknowledging their significant contributions, wholeheartedly endorses their reappointment to sustain their roles within the organization.

BRIEF PROFILE AND CORPORATE AFFILIATIONS:

Our Integrated Annual Report provides an updated profile of each Director, highlighting the depth of experience and corporate affiliations that contribute to the Company's growth. Detailed information on the Directors' external directorships, memberships, and affiliations is disclosed in the Board of Directors section, ensuring transparency and enabling stakeholders to make informed assessments of the leadership team's expertise and alignment with the Company's vision.

BOARD MEETING AND ATTENDANCE:

From July 1, 2024, to June 30, 2025, the Board met seven times, facilitating meaningful discussions and strategic decision-making. Each Director's attendance has been carefully documented, reflecting our commitment to consistent and active participation.

When Directors were unable to attend due to professional obligations or travel, absences were formally noted or approved, demonstrating a balanced approach that respects both the responsibilities of Board members and their external commitments. This flexible policy supports their ability to contribute effectively to the Company's leadership and vision.

Name	Position	No. of meeting held during the year	No. of meeting attended
Mr. Alihussain Akberali FCA	Chairman	7	7
Mr. Aameir Alihussain	Managing Director	7	7
Mr. Zohair Taherali	Director	7	7
Mrs. Tehseen Zohair Taherali	Director	7	7
Mr. Gobinda Chandra Paul FCA	Independent Director	7	7

THE PATTERN OF SHAREHOLDING POSITION ON JUNE 30, 2025

a) Parent/Subsidiary/Associated companies and other related parties

Name	Relation	No. of Shares Held
Bangladesh Steel Re-Rolling Mills Limited	Affiliated Company	117,253,590
H. Akberali & Co. Limited	Affiliated Company	90,301,081
Total		207,554,671

b) Directors /CEO/CS/CFO/Head of Internal Audit & Compliance and their spouses and minor children.

Name	Relation/Designation	No. of Shares Held
Mr. Alihussain Akberali FCA	Chairman	38,486,794
Mr. Aameir Alihussain	Managing Director	7,519,050
Mr. Zohair Taherali (Nominated Director of Bangladesh Steel Re-Rolling Mills Limited)	Director	117,253,590
Mrs. Tehseen Zohair Taherali (Nominated Director of H. Akberali & Co. Limited)	Director	90,301,081
Mrs. Sabeen Aameir	Wife of Mr. Aameir Alihussain	7,969
Mrs. Bilkis Alihussain	Wife of Mr. Alihussain Akberali FCA	30,13,099
Mr. Shekhar Ranjan Kar FCA	Head of Finance & Accounts and Company Secretary	30,006
Mr. S.M. Nurul Karim	Sr. Manager & Chief Financial Officer	5,000
Mohammed Reazul Kabir FCA	Head of Internal Audit & Compliance	14,751

c) Shareholding status of top 5 salaried employees other than CEO, CS, CFO & HIAC

Name	Designation	No. of Shares Held
Hasan Zafar Chowdhury	Chief Operating Officer	Nil
Surendra Jagdale	Technical Adviser	Nil
Syed Habibur Rahman	Assistant General Manager Plant Operation	Nil
Jamil Ahmed	Adviser	Nil
Mohindra Singh Hanspal	Head of Rolling	Nil

d) Shareholders holding 10% or more voting interest in the company.

Name	Status	No. of Shares Held
Mr. Alihussain Akberali FCA	Chairman	38,486,794
Bangladesh Steel Re-Rolling Mills Ltd.	Affiliated Company	117,253,590
H. Akberali & Co. Limited	Affiliated Company	90,301,081



REMUNERATION OF DIRECTORS INCLUDING INDEPENDENT DIRECTOR:

Directors' remuneration was determined in line with the Board's established policies and procedures, taking into account market benchmarks, performance evaluations, and the overall financial performance of the company. A full disclosure of the Directors' remuneration is provided in Note 34.01 of the Financial Statements.

Name	Position	Attendance Fees (Tk)	Remuneration (Tk)	Total Paid (Tk)
Mr. Alihussain Akberali FCA	Chairman	22,500	48,000,000	48,022,500
Mr. Aameir Alihussain	Managing Director	22,500	42,000,000	42,022,500
Mr. Zohair Taherali	Director	22,500	13,200,000	13,222,500
Mrs. Tehseen Zohair Taherali	Director	22,500	7,800,000	7,822,500
Mr. Gobinda Chandra Paul FCA	Independent Director	252,000	-	252,000
Total Taka		342,000	111,000,000	111,342,000

MANAGEMENT DISCUSSION & ANALYSIS

A comprehensive Management Discussion and Analysis, personally endorsed by the Managing Director, is included in Annexure-D. This document provides an in-depth overview of the Company's operations, financial position, and strategic initiatives, offering stakeholders meaningful insights. It also outlines key changes in the financial statements, enabling a clearer understanding of the Company's performance and future direction.

CERTIFICATION BY THE CEO & THE CFO

A declaration from the CEO and CFO, as required under condition no. 3(3), is included in Annexure-A. This certificate reaffirms the accuracy and integrity of the financial statements and compliance with applicable regulations, providing the Board with essential assurance regarding the company's financial reporting.

CREDIT RATING

Credit Rating Information and Services Limited (CRISL) has assigned the following credit rating to the company:

Long Term	Short Term
AAA	ST-1

We are proud to announce that our Company has received the prestigious AAA credit rating from Credit Rating Information and Services Limited (CRISL). This rating underscores our strong financial discipline, robust credit profile, and commitment to operational excellence, reflecting minimal exposure to significant risks even amid changing economic conditions.

For the fiscal year 2024-25, our short-term outlook has been rated ST-1, highlighting our strong ability to meet obligations on time. This demonstrates high certainty of timely payments, supported by solid liquidity and sound financial fundamentals, with negligible associated risks. These ratings reinforce the confidence of our stakeholders in the Company's financial strength and stability.

Furthermore, BSRM Steels Ltd. has been assigned a 'Stable Outlook' by the Credit Rating Company, reinforcing the strength and resilience of our financial position.

FAIR PRESENTATION OF FINANCIAL STATEMENTS

The financial statements have been prepared by management to fairly present the Company's financial position, operational results, cash flows, and changes in equity, in accordance with International Accounting Standards (IAS) and International Financial Reporting Standards (IFRS).

For the Auditor's opinion on the financial statements for the year ended 30 June 2025, please refer to page 370

MAINTENANCE OF BOOKS OF ACCOUNTS

Proper books of account have been maintained as per the Companies Act 1994 and other relevant regulations.

CONSISTENCY IN ACCOUNTING POLICIES

The company has consistently applied appropriate accounting policies, with reasonable and prudent judgments made in line with applicable laws and accounting standards.

APPLICATION OF IAS AND IFRS

International Accounting Standards (IAS) and International Financial Reporting Standards (IFRS) have been applied in the preparation of the financial statements.

Details have been disclosed and explained in Note 2.01 of the Financial Statements.

INTERNAL CONTROL SYSTEM

Our company implemented a robust internal control system, designed to safeguard the company's assets and ensure the reliability of financial reporting. The effectiveness of the internal control system is regularly reviewed and monitored.

Details of the company's Internal control systems are found in page 104.

PROTECTION OF MINORITY SHAREHOLDERS

We ensure that minority shareholders are protected from any abusive actions by controlling shareholders, and effective means of redress are available.

GOING CONCERN

Our financial statements for the year ending June 30, 2025, have been prepared on a going concern basis, indicating that the company is expected to continue its operations without any need for liquidation or restructuring. This assessment is supported by several key factors:

- **Strong Financial Position:** our company consistently delivered robust financial results, reflecting steady revenue growth, profitability, and an increase in net asset value, enabling the company to meet its obligations and fund future growth.
- **Operational Stability:** Strategic investments in capacity expansion, including a new rolling mill, ensure our competitive edge in the market. The company's ability to meet rising domestic steel demand through infrastructure and urbanization projects contributes to its stable revenue stream.
- **Liquidity and Cash Flow Management:** We have sound liquidity and generates positive operating cash flows, effectively managing short-term liabilities and funding capital expenditures, minimizing financial risks.
- **Sustainable Growth Prospects:** With the steel industry poised for growth due to ongoing infrastructure projects, our strong market position and production capabilities support its long-term growth strategy.
- **Risk Management:** A proactive risk management framework helps to mitigate external challenges like price fluctuations and currency volatility, ensuring resilience in a volatile economic environment.

There is no significant doubt regarding our ability to continue as a going concern. The financial statements have been prepared on a going concern basis.



DIVIDEND

The Board of Directors has recommended a 50% cash dividend for the financial year ended June 30, 2025. Upon approval at the upcoming Annual General Meeting (AGM), the dividend will be distributed to those shareholders whose names appear in the Company's Register of Members as of the designated Record Date.

UNCLAIMED DIVIDEND DISCLOSURE: UPHOLDING TRANSPARENCY AND ACCOUNTABILITY

The company has presented the unclaimed dividend status as a separate line item in the Balance Sheet and has also made this information available on the company's website, as detailed below:

Particulars	30 th June 2025	30 th June 2024
30 June 2024 (Final)	3,795,771	-
30 June 2023 (Final)	1,241,522	1,316,996
30 June 2022 (Final)	1,340,963	1,340,963
30 June 2021 (Final)	-	1,474,446
30 June 2021 (Interim)	-	679,337
Total	6,378,257	4,811,742

DIVIDEND DISTRIBUTION POLICY

The Company upholds a transparent and fair policy in distributing dividends to its shareholders. Accordingly, a structured dividend distribution policy has been adopted to ensure an appropriate balance between rewarding shareholders and retaining sufficient earnings for future growth. Retained profits are strategically reinvested to support expansion programs, reinforce long-term sustainability, and drive the successful realization of our strategic goals.

For stakeholders seeking further information, the complete details of our dividend distribution policy can be found on our official website as well as in this report at Page 102.

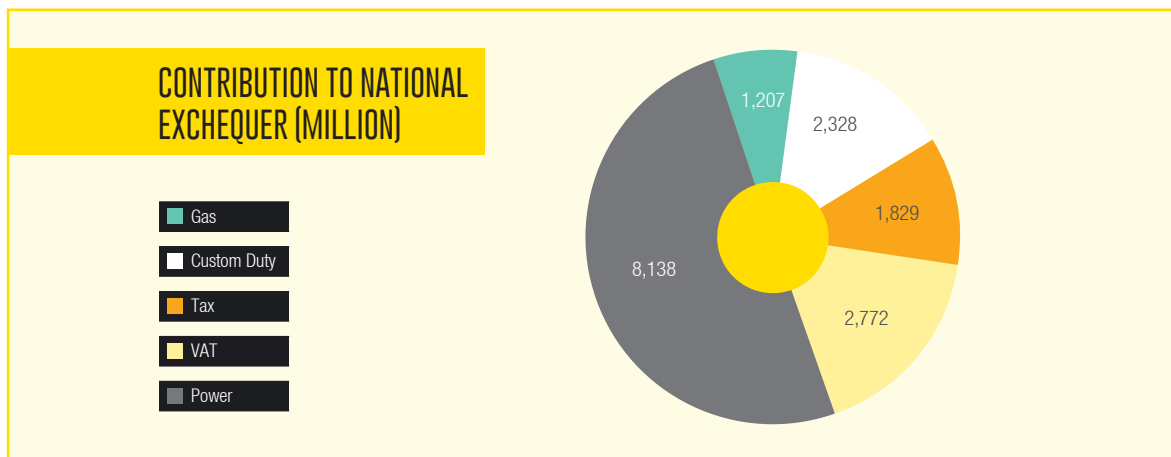
INTERIM DIVIDEND

No bonus shares or stock dividends have been declared as interim dividends during the financial year 2024-25.

CONTRIBUTION TO NATIONAL EXCHEQUER:

During the financial year 2024-25, our Company contributed significantly to the national revenue, thereby supporting the Government's fiscal objectives. As a leading taxpayer in the manufacturing sector, we paid a total of Tk. 16,274 million to the National Exchequer through duties, income tax, VAT, and utility payments. This accomplishment demonstrates our continued commitment to economic stewardship and highlights our role in supporting the country's financial stability.

Presented below is a comprehensive breakdown of our contributions across key segments for the financial year 2024-25, demonstrating our dedication to transparency and our continued support for the nation's development.





CORPORATE SOCIAL RESPONSIBILITIES

Corporate Social Responsibility Commitment:

BSRM remains dedicated to contributing to the social and economic development of Bangladesh through continuous investment in both community welfare and business expansion. As part of our ongoing commitment to Corporate Social Responsibility (CSR), we have declared that 0.25% of last year's turnover will be invested in various CSR initiatives. These funds will support programs in education, healthcare, community development, and environmental sustainability, reflecting our belief in giving back to society and creating a positive impact on people's lives.

Sustainable Development Initiatives:

Our initiatives are designed to nurture sustainable development and foster shared prosperity in the communities we touch. By participating in diverse social and environmental projects, we aspire to make a tangible, positive difference in society.

Focus Areas and Community Engagement:

Our CSR programs in 2024-25 included education, healthcare, and environmental initiatives, carefully designed to meet the needs of our communities. We value our collaborations with local organizations, which have enabled us to broaden our impact and deliver meaningful change.

Culture of Giving Back:

Our initiatives are designed to nurture a culture of community support and resilience. We recognize that our growth is interconnected with the well-being of the communities we serve, and we remain committed to advancing our social responsibility agenda. By investing in community development, we continue to uphold our core values of integrity, respect, and accountability.

Invitation for Stakeholder Engagement:

Through these initiatives, BSRM remains committed to its social responsibility agenda, fostering long-term value for the Company, its stakeholders, and the broader community. We invite stakeholders to review the comprehensive details of these activities on Page No 175 this Annual Report, as we collectively strive toward a more inclusive, responsible, and sustainable future.

APPOINTMENT OF STATUTORY AUDITORS:

Ensuring Accountability and Accuracy: Our current auditor, M/S A. Qasem & Co., Chartered Accountants (a member firm of ECOVIS International), located at Faruk Mahal (3rd Floor), Plot # 93, Agrabad Commercial Area, Chattogram, will retire at the 23rd Annual General Meeting (AGM). Being eligible for reappointment, the Board of Directors has recommended M/S A. Qasem & Co. as the statutory auditor for the fiscal year ending June 30, 2026, subject to shareholder approval at the upcoming AGM.

Ensuring Accountability and Precision: This recommendation reflects our commitment to upholding the highest standards of accountability and precision in financial reporting. The expertise and integrity of M/S A. Qasem & Co., Chartered Accountants, align with BSRM's dedication to transparency and accuracy in all financial matters.

Shareholders' Approval

The reappointment is contingent upon the approval of our valued shareholders at the forthcoming Annual General Meeting (AGM). We are confident that their continued trust will further strengthen the principles of transparency, integrity, and accountability that define BSRM Steels Limited.

ENSURING CORPORATE GOVERNANCE EXCELLENCE:

APPOINTMENT OF A PROFESSIONAL ACCOUNTANT

Commitment to Corporate Governance and Compliance

In alignment with the Bangladesh Securities and Exchange Commission (BSEC) directives and our commitment to high standards of corporate governance, BSRM actively implements measures to ensure transparency and compliance.

Appointment of Professional Accountant

Following BSEC's directive, the Board of Directors recommends appointing Mr. Md. Sultan Mahmood, FCA, Partner at MABS & J Partners, Chartered Accountants, located at Jahan Building 5 (3rd Floor), 74 Agrabad C/A, Chattogram, as the Professional Accountant. With his strong background in corporate

governance, Mr. Mahmood will provide the Certificate of Compliance with the Corporate Governance Code for the fiscal year ending June 30, 2026, as required by BSEC.

Shareholders' Approval

This appointment is subject to shareholder approval at the upcoming Annual General Meeting. We trust our shareholders to support this important step in upholding robust corporate governance practices.

Transparency in Reporting

We remain dedicated to transparent reporting and full compliance with BSEC's Corporate Governance Notification (No: BSEC/CMRRCD/2006-158/207/Admin/80, dated June 3, 2018). Our compliance activities are documented in Annexure C of this report.

SUBSEQUENT EVENTS:

Update on Subsequent Events

We are pleased to report to our valued shareholders and stakeholders that, as of the date of this report, no material events have arisen subsequent to the reporting date. This reflects BSRM's ongoing commitment to sound financial management and long-term stability.

ACKNOWLEDGEMENTS

On behalf of the Board, I wish to express our sincere gratitude to our shareholders for their unwavering support, which has significantly contributed to our achievements. We also appreciate the guidance of the Registrar of Joint Stock Companies, the National Board of Revenue, and regulators such as BSEC, DSE, and CSE in ensuring sound corporate governance. Our gratitude extends to our employees, customers, and banking partners, whose commitment is integral to our success. We remain dedicated to upholding the trust you have entrusted to us.

With warm Regards

On behalf of Board of Directors



Alihussain Akberali FCA
Chairman

DECLARATION BY CEO AND CFO

Dated: October 18, 2025

The Board of Directors
BSRM Steels Limited
Ali Mansion, 1207/1099 Sadarghat Road,
Chattogram

Subject: Declaration on Financial Statements for the year ended on 30th June 2025

Dear Sir(s),

Pursuant to the condition No. 1(5) (xxvi) imposed vide the commission's notification No. BSEC/CMRRCD/2006-158/207/ Admin/80 dated 03 June, 2018 under section 2CC of the Securities and Exchange Ordinance 1969, we do hereby declare that:

1. The Financial Statements of BSRM Steels Limited for the year ended on 30th June 2025 have been prepared in compliance with International Accounting Standards (IAS) or International Financial Reporting Standards (IFRS), as applicable in the Bangladesh and any departure there from has been adequately disclosed;
2. The estimates and judgments related to the financial statements were made on a prudent and reasonable basis, in order for the financial statements to reveal a true and fair view;
3. The form and substance of transactions and the company's state of affairs have been reasonably and fairly presented in its financial statements;
4. To ensure above, the company has been taken proper and adequate care in installing a system of internal control and maintenance of accounting records;
5. Our internal auditors have conducted periodic audits to provide reasonable assurance that the established policies and procedures of the company were consistently followed; and
6. The management's use of the going concern basis of accounting in preparing the financial statements is appropriate and there exists no material uncertainty related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern.

In this regard, we also certify that:-

- (i) We have reviewed the financial statements for the year ended on June 30, 2025 and that to the best of our knowledge and belief:
 - a) these financial statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 - b) these statements collectively present true and fair view of the company's affairs and are in compliance with existing accounting standards and applicable laws;
- (ii) There are, to the best of knowledge and belief, no transactions entered into by the company during the year which are fraudulent, illegal or in violation of the code of conduct for the company's Board of Directors or its members.

Sincerely yours,



Aameir Alihussain
Managing Director



S. M. Nurul Karim
Sr. Manager & Chief Financial Officer

MANAGEMENT DISCUSSION AND ANALYSIS

INTRODUCTION

BSRM's journey in the steel industry began in 1952, and since then the company has consistently upheld its leadership by manufacturing premium-grade steel and delivering innovative solutions tailored to the evolving needs of the construction sector. Our sustained success is built on the strength of a highly efficient and dedicated workforce, supported by a robust and far-reaching sales and distribution network. Today, BSRM stands as the leading steel producer and among the most respected corporate institutions in Bangladesh, contributing significantly to the development of national infrastructure and construction activities.

The Management Discussion and Analysis section provides shareholders and stakeholders with forward-looking insights and a comprehensive review of the company's financial results, operational progress, and strategic direction. Within this section, we outline notable achievements during the reporting period, address the challenges faced amid market and economic conditions, and present the key strategic initiatives undertaken to ensure continued growth, resilience, and value creation.

FINANCIAL AND OPERATIONAL HIGHLIGHTS

In pursuit of sustainable growth and meet rising market demand, BSRM continues to enhance its production capacity to support customer requirements. In line with these objectives, and to ensure value creation for shareholders, the Company has installed a new rolling plant with an annual capacity of 600,000 MT, in addition to the existing 800,000 MT capacity. The new facility commenced commercial operations on January 1, 2025.

We began the year facing considerable uncertainties; however, through focused execution and robust operational performance, we successfully overcame these challenges and achieved record-breaking production and sales volumes. During the financial year, the Company produced 1,230,578 MT of MS products, representing 35.60% increase over the previous year. Sales volume reached 1,196,616 MT reflecting stable market demand and marking 37.59% year-on-year growth.

ACCOUNTING POLICIES AND ESTIMATES FOR PREPARATION OF FINANCIAL STATEMENTS

The financial statements have been prepared in compliance with International Financial Reporting Standards (IFRS), the Companies Act, 1994, the Securities and Exchange Rules, 1987, and all other applicable laws and regulations in Bangladesh, in accordance with the Financial Reporting Act, 2015. Cash flows from operating activities have been presented using the direct method, as required by the Securities and Exchange Rules, 1987.

The financial statements have been prepared on a going concern assumption and in accordance with the historical cost convention, except for designated classes of property, plant and equipment which are carried at revalued amounts. Comprehensive disclosures relating to accounting policies and key estimates are presented in Note 7.00 & Note 4.00 of the Audited Financial statements.

CHANGES IN ACCOUNTING POLICIES AND ESTIMATES

The accounting policies applied are consistent with those applied in prior periods. Management has not early adopted any new standards, interpretations, or amendments issued but not yet effective, ensuring consistent application of accounting principles.

Comparative Analysis on Financial performance of the Company:

MN TK.						
Financial performance:	July'24 to June'25	July'23 to June'24	July'22 to June'23	July'21 to June'22	July'20 to June'21	July'19 to June'20
Revenue	103,665	82,706	84,525	67,121	54,983	38,681
Cost of goods sold	92,161	73,530	76,411	60,076	47,752	33,509
Gross Profit	11,505	9,176	8,114	7,046	7,231	5,173
Selling and Distribution Expenses	1,675	1,723	1,035	1,094	1,169	1,112
Administrative Expenses	856	720	638	537	485	506
Net Finance Cost	2,140	1,480	2,592	799	405	1,811
Income tax expenses	1,436	1,281	792	1,227	872	1,083
Net Profit after Tax	5,176	3,797	2,979	3,278	3,047	742
EPS (BD TK.)	13.77	10.10	7.92	8.72	8.10	1.97

Revenue: The Company recorded an impressive 25.34% increase in total revenue during the year, supported by a remarkable 37.59% growth in sales volume. This outstanding performance reflects the unwavering dedication and efforts of our sales team, the steady rise in market demand for quality products and most importantly, the continued trust and support of our valued customers. We remain committed to delivering excellence and sustaining this momentum in the years ahead.

Gross Profit: This year gross profit improved by 25.38% compared to last year, supported largely by the favorable reduction in raw material costs observed during the period. During the year, the gross profit margin reached 11.10%, showing a consistent performance when compared to the previous year's margin of 11.09%

Finance Cost: Finance costs consist of interest on term and time loans, bank charges, and gain/loss from foreign currency transactions. The finance cost of the company increased by 33.93% from Tk. 1,767 million to 2,367 million. This increase was mainly attributable to interest expenses on the new USD syndicate term loan and BDT term loan for the new rolling mill project, as well as higher interest rates on working capital loans.

Net Profit: Net profit after tax increased by 36.32%, while earnings per share improved to BDT 13.77 from BDT 10.10 in the previous year, demonstrating the Company's strengthened financial position and sustained value creation for shareholders. The net profit margin reached 4.99%, improving by 0.40% compared to last year. This growth was largely supported by higher sales volume 37.59% and 25.34% rise in sales revenue. A favorable reduction in imported raw material prices also contributed to this positive change.

Comparative Analysis on Financial position of the Company:

MN TK.						
Particulars	July'24 to June'25	July'23 to June'24	July'22 to June'23	July'21 to June'22	July'20 to June'21	July'19 to June'20
Paid Up Capital	3,760	3,760	3,760	3,760	3,760	3,760
Share Holders' Equity	34,033	30,428	27,565	25,935	23,452	21,369
Current Liabilities	29,394	56,239	42,858	48,891	40,141	33,264
Non-current Liabilities	24,397	10,501	6,477	7,195	8,792	9,976
Addition to fixed assets & CWIP	4,580	7,507	9,661	1,367	236	1,534
Net Assets Value per share (BD Tk)	90.52	80.93	73.32	68.99	62.38	56.84
Inventories	24,919	24,907	18,502	26,718	13,647	14,842
Trade & Other Receivables	7,131	7,181	7,143	7,143	7,704	7,647



During the year, Shareholders' equity increased by 11.85% compared to the previous year, primarily driven by higher revenue volumes and increased net profit after tax. The retained earnings are being preserved for new investments aimed at enhancing shareholder value. Major additions to non-current assets include plant and machinery, factory buildings, office equipment, and IT infrastructure related to new rolling plants at Mirsarai.

The Company's current liabilities declined significantly by 47.73% compared to the previous year, reflecting improved operational efficiency and prudent financial management. In contrast, non-current liabilities increased due to new BDT and USD term loans obtained to finance the new rolling plant..

The Net Asset Value (NAV) per share of the Company has been increasing consistently, reflecting our competent and efficient operational performance. In the current year, the NAV per share stands at Tk. 90.52, continuing the upward trend observed over the past five years. Over this period, the NAV per share has increased by 59.25%, demonstrating sustained financial strength and value creation for shareholders.

Inventory includes raw materials (scrap), billets, finished goods, stores and spares, and consumables, totaling BDT 24,919 million. The Company maintains a policy to hold sufficient stock of essential inputs, ensuring smooth, uninterrupted operations and minimizing production delays.

Comparative Analysis on Cash Flow of the Company

MN TK.						
Cash Flow Movement:	July'24 to June'25	July'23 to June'24	July'22 to June'23	July'21 to June'22	July'20 to June'21	July'19 to June'20
Cash generated from operating activities	10,493	8,146	13,588	4,742	9,232	4,708
Interest Paid	(1,888)	(862)	(1,837)	384	(318)	(1,804)
Income Tax Paid	(1,297)	(1,149)	(790)	(1,134)	(1,069)	(810)
Net Cash Flow from operating activities	7,307	6,134	10,961	3,993	7,846	2,094
Net Cash Flow used in investing activities	(819)	(11,513)	(7,328)	(2,563)	(1,647)	(1,644)
Net Cash Flow used in financing activities	(9,951)	6,320	(8,285)	(8,798)	9,273	(19)
Net Increase in Cash & Cash Equivalent	(3,463)	942	(4,652)	(7,367)	15,472	431
Cash & Cash Equivalent (Opening)	5,380	4,443	9,074	16,417	946	513
Effect of foreign exchange rate changes	0.34	(5)	22	24	(0.34)	1.70
Cash & Cash Equivalent (Closing)	1,917	5,380	4,443	9,074	16,417	946

CASH FLOW FROM OPERATING ACTIVITIES

This year, net cash inflow from operating activities increased by 28.81%. This improvement was mainly due to higher sales revenue and collections from receivables. As a result, net operating cash flow per share stood to Tk 19.44 compared to previous year Tk 16.32 per share.

CASH FLOW FROM INVESTING ACTIVITIES

Net cash outflow for investing activities decreased by 92.89% this year, as the Company's major investment project, the new rolling plant has been successfully

completed and commenced commercial operations in January 2025. The project, which began during 2021–2022, had contributed to significant cash outflows over the past three years.

CASH FLOW FROM FINANCING ACTIVITIES:

During the year, the Company repaid a significant portion of its short-term loans and received both BDT and USD term loans to support the new rolling plant. The net cash outflows from financing activities contributed to 47.73% reduction in current liabilities, reflecting our prudent financial management and improved operational efficiency.



Financial Performance of Peer Industry:

Bangladesh Steel Re-Rolling Mills Limited						MN TK.
Operational Results:	July'24 to June'25	July'23 to June'24	July'22 to June'23	July'21 to June'22	July'20 to June'21	July'19 to June'20
Revenue	95,720	82,796	115,061	79,783	59,876	45,722
Gross Profit	11,345	9,563	10,319	6,486	7,097	3,674
Profit after Tax	6,142	4,323	2,914	3,088	4,970	922
EPS (Tk)	20.57	14.48	9.76	10.34	18.96	3.90
NAV Per Share (Tk)	166.79	150.06	140.46	134.29	127.56	99.89
NOCF Per Share (Tk)	42.99	13.89	10.74	22.50	29.24	40.47

GPH Ispat Limited						MN TK.
Operational Results:	July'24 to June'25 (9 months)*	July'23 to June'24	July'22 to June'23	July'21 to June'22	July'20 to June'21	July'19 to June'20
Revenue	45,109	55,829	57,657	46,828	28,166	9,406
Gross Profit	5,921	7,996	7,960	6,349	4,201	1,554
Profit after Tax	303	858	268	1,494	1,661	299
Earnings per share (Tk)	0.63	1.77	0.55	3.42	4.18	0.79
NAV Per Share (Tk)	52.77	52.43	53.08	28.79	29.86	17.01
NOCF Per Share (Tk)	6.70	9.89	2.94	(7.15)	(4.05)	(8.10)

*Based on data available in website upto 9 months

GLOBAL AND LOCAL ECONOMIC SCENARIO

Global Overview:

According to the International Monetary Fund's World Economic Outlook (October 2025), global growth is projected at 3.2% in 2025, down from 3.3% in 2024. Advanced economies are expected to grow by about 1.5%-1.6% in 2025. Emerging market and developing economies are forecast to grow by roughly 4.2% in 2025. Inflation is set to continue easing, though it remains above target in several countries and macro-policy uncertainty is elevated.

Global risks remain tilted to the downside: ongoing geopolitical tensions, slower productivity growth, trade and technology fragmentation, and tighter financial and commodity conditions.

Given this environment, BSRM Group will continue to prioritize cost-optimization, heightened operational efficiency, sustainable production practices and strengthening its domestic market position so as to navigate the challenging backdrop and sustain long-term growth.

Bangladesh Steel Industry:

The steel industry in Bangladesh is entering a promising new phase of growth, supported by the country's resilient economy and its ongoing drive toward industrialization and infrastructure development. Despite global and domestic challenges, Bangladesh continues to demonstrate strong fundamentals—with steady urbanization, rising income levels, and large-scale public and private construction projects fueling sustained demand for steel.

The government's continued focus on infrastructure—including transport networks, energy facilities, and affordable housing is expected to generate significant new opportunities across the steel value chain. Major projects such as the Padma Bridge, Matarbari Port, and Karnaphuli Tunnel are enhancing connectivity and paving the way for long-term industrial expansion.

In addition, the rapid development of economic zones across the country is attracting new foreign investments, particularly in manufacturing and heavy industries. These initiatives are creating a favorable business environment, boosting local production capacity, and encouraging technology transfer - all of which will further strengthen the steel sector's growth prospects.

With per capita steel consumption projected to rise steadily, Bangladesh's steel industry is well-positioned to play a transformative role in building the nation's modern infrastructure and shaping its industrial future. Backed by economic resilience, policy support, and growing foreign and domestic investments, the sector is set to remain one of the country's key engines of sustainable growth in the years ahead.

RISK IDENTIFICATION AND MITIGATION PLAN

The steel industry operates in a dynamic environment shaped by global and domestic factors. Volatility in international raw material prices and foreign exchange rates continues to pose major risks, directly influencing production costs and profitability. To mitigate these, the Company maintains a diversified supplier network, secures long-term procurement contracts, and adopts prudent hedging and payment strategies.

Environmental and regulatory requirements are becoming increasingly important as sustainability gains global attention. The Company is proactively investing in cleaner technologies, upgrading air pollution control systems, and adopting international environmental standards to ensure compliance and competitiveness.

In addition, financial risks such as liquidity pressures and rising interest rates are managed through effective cash flow planning, efficient working capital management, and strong banking relationships.

By identifying risks early and implementing robust mitigation strategies, the Company remains resilient and well-prepared to navigate challenges in FY 2025–2026, while continuing to enhance operational efficiency, sustainability, and stakeholder value.

FUTURE PLANNING

Future developments in the steel industry are expected to focus heavily on sustainability. This includes efforts to reduce carbon emissions and enhance energy efficiency in production processes, aligning with global trends towards green infrastructure and renewable energy. The shift to sustainable practices is expected to further drive demand for specialized steel products, supporting both domestic and global growth

prospects

As part of our ongoing commitment to Corporate Social Responsibility (CSR), we have declared that 0.25% of last year's turnover will be invested in various CSR initiatives. These funds will support programs in education, healthcare, community development, and environmental sustainability, reflecting our belief in giving back to society and creating a positive impact on people's lives.

To support the continued growth of the LRPC and wire business, BSRM is investing Tk. 200 crore in BSRM Wires Limited. This initiative is aimed at expanding our LRPC and related wire product portfolio, increasing production capacity, and incorporating state-of-the-art technology. This will enable us to better serve the growing market requirements in Bangladesh and neighboring markets for premium-quality wire solutions.

CONCLUSION

Despite global challenges such as inflation, higher costs, and economic uncertainty, the Company continues to move forward with confidence and determination. Strategic actions have been taken to strengthen our foundation and ensure steady progress, even in a changing business environment.

We are expanding production capacity, investing in innovation, and improving operational efficiency to enhance resilience and support sustainable growth. Our focus on technology and process improvements is helping us achieve higher productivity and maintain competitiveness in the steel industry.

As we continue to optimize resources and adopt advanced technologies, we remain well-positioned to adapt to market changes and capture new opportunities. With a strong commitment to responsible growth and value creation, the Company aims to deliver lasting success for all stakeholders.

With Best Regards



Aameir Alihussain
Managing Director